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# Test result communication in primary care: clinical and office staff perspectives

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## Abstract

**Objective.** To understand how the results of laboratory tests are communicated to patients in primary care and perceptions on how the process may be improved.

**Design.** Qualitative study employing staff focus groups.

**Setting.** Four UK primary care practices.

**Participants.** Staff involved in the communication of test results.

**Findings.** Five main themes emerged from the data: (i) the default method for communicating results differed between practices; (ii) clinical impact of results and patient characteristics such as anxiety level or health literacy influenced methods by which patients received their test result; (iii) which staff member had responsibility for the task was frequently unclear; (iv) barriers to communicating results existed, including there being no system or failsafe in place to determine whether results were returned to a practice or patient; (v) staff envisaged problems with a variety of test result communication methods discussed, including use of modern technologies, such as SMS messaging or online access.

**Conclusions.** Communication of test results is a complex yet core primary care activity necessitating flexibility by both patients and staff. Dealing with the results from increasing numbers of tests is resource intensive and pressure on practice staff can be eased by greater utilization of electronic communication. Current systems appear vulnerable with no routine method of tracing delayed or missing results. Instead, practices only become aware of missing results following queries from patients. The creation of a test communication protocol for dissemination among patients and staff would help ensure both groups are aware of their roles and responsibilities.

**Key words:** Diagnostic tests, medical errors/patient safety, practice management, primary care, qualitative research/study, quality of care.

## Introduction

Huge numbers of tests continue to be ordered in primary care, with GPs reportedly ordering laboratory tests for nearly a third of all visits (1). Inadequate follow-up of results can lead to serious harm for patients (1–5) and medico-legal concerns for health care providers (1,6,7). Though reasons for ordering tests vary, the timely and accurate communication of results is central to ensuring appropriate action is taken (2). The process of result communication in primary care is complex and relies not only on a range

of practice staff with and without clinical expertise but also on external groups in laboratory and hospital settings. Successfully managing the plethora of test results within this fragmented setting is hindered in the UK by the absence of satisfactory guidelines.

A recent study of closed malpractice claims involving diagnostic errors, found that inadequate follow-up of a test result was the basis for complaint in 45% of cases. It has been reported that up to one-third of patients are not notified of abnormal

results (3) and nor are normal results routinely communicated, despite the expressed preference of patients (7–9). A study in the USA found only half of general practices had written protocols for any result management steps and few providers documented key stages in the communication system such as patient notification or follow-up for abnormal results (4).

Modern communication technologies appear to offer one solution to improve reliability and consistency of result communication (5,6). However, modern information and communication platforms are only slowly being adopted in health care, and patient aspirations for appropriate information appear to exceed current levels of access (7). In the UK, the National Health Service (NHS) Future Forum recently reported that barriers to fuller utilization of existing technological capability in successful health care communication are more cultural than technical and called for ‘a change of mindset’ within the NHS (8).

Previous attempts to study the issues confronting staff communicating results have relied on surveys (7,8,10,11) or reports of errors (2,4). The attitudes of primary care staff in the UK towards the process of result communication and its implications for quality and safety are yet to be fully explored. Similarly, systematic consultation with staff on the creation and implementation of policies and procedures to improve current systems is absent. Here, we report on interviews with staff, which were carried out as part of a study to explore staff and patient perceptions of strengths and weaknesses in current systems to identify failures in the system. We also explored attitudes to modern communication technology that might ameliorate the problems of test communication.

### Design and methodology

Four general practices were selected from 10 Birmingham practices collaborating in Birmingham and Lambeth Liver Evaluation Testing Strategies (BALLETS), a prospective study of abnormal liver function tests in England (12). During BALLETS, we

discerned that methods of test result communication varied between practices. Judgement sampling, based on our knowledge of the practices, was used to purposively select four practices in order to include different default pathways for test result communication, encompassing a range of overlapping communication methods and systems (13). A focus group was carried out at each practice with participants selected from all staff groups currently playing a role in the process. GPs, practice nurses, health care assistants, a receptionist and the practice manager (Table 1) were recruited in each practice to meet this requirement. Between six and eight participants attended each focus group (14).

The topic guide explored staff perceptions of strengths and weaknesses of existing systems for communicating test results in primary care; how they felt the service could be improved; the role of patients in the process and how different patient wishes could best be accommodated. Participants were asked to speak frankly about barriers to a more effective system, including force of habit, relationships between staff, the question of who should bear responsibility and logistic constraints.

The focus groups were conducted over a 2-month period during the second half of 2010 and were recorded and transcribed. The focus groups were moderated by IJL (research fellow with a background in occupational medicine) who was not known to practice staff. Field notes were taken by LMB (a senior research nurse) who was known to some of the staff present from her involvement in the BALLETS study (12). Any new issue arising from a focus group was fed into a subsequent topic guide. Each transcript was read and the findings analysed thematically by IJL, LMB and SMG who met and agreed emerging themes to decide on a coding framework. Transcripts were analysed alongside the field notes, using constant comparative analysis (15).

### Results

Participating practices varied in size and deprivation status (Table 1) (16). The composition of focus groups also varied in

**Table 1.** Characteristics of each practice and subsequent focus group

Practice characteristics	Practice 1000	Practice 2000	Practice 3000	Practice 4000
Number of GPs by full-time equivalent (fte) sessions	7.3 fte	3.0 fte	6.3 fte	12.3 fte
IMD ranking <sup>a</sup>	25	13 866	871	8447
Number of patients	23 727	5914	7059	27 500
Attendees	Focus group 1	Focus group 2	Focus group 3	Focus group 4
GPs	6	7	2	2
Practice managers	1	0	1	1
Registered nurses	2	2	3	0
Administrative staff	1	1	1	2
Health care assistants	1	0	1	1

<sup>a</sup>Index of multiple deprivation ranking out of 32 482 lower super output levels in England.

number and type of staff who took part, although all included GPs and administrative staff.

Five main themes emerged from the data: current methods of communicating results, factors that should influence the methods for communicating results, bearing responsibility for the task of communicating test results, barriers to communicating results, problems inherent in different methods of test result communication and perceptions of patients' expectations. These are now presented in turn illustrated by selected quotations to reflect the issues which emerged.

Methods of communicating results

When tests are ordered, patients are often not given clear instructions on how they will be informed of the result. In all four practices, patients were most commonly told by a GP or phlebotomist to telephone the practice after a stated time interval. When the patient places a call, normal results (defined here as results requiring no further action) were relayed by the member of administrative staff who answered the phone. Patients were also advised of abnormal results by reception staff and typically advised to book an appointment with a GP if one was not in place. In certain circumstances (discussed below), GPs contacted patients directly. We have summarized the range of communication in a “system pathway” diagram (Fig. 1).

What appeared to be an agreed procedure was not always followed to the letter and varied according to individual clinician behaviour and preferences.

Well, here there is a set procedure and the degree to which the clinicians use the procedure is, I think, variable to a degree. The first thing to say is that it is at the clinician's discretion ... (Practice Manager; FG4)

There were differences between practices as to precisely when the patient is instructed to phone for results, what the patient is told and by whom. Some had an allotted time for receiving calls requesting results alongside an automated system to capture patient messages. However, this appeared to have led to increased time spent by administrative staff responding to messages left by patients seeking results.

... it constantly rings while you are on the phone...And then you might have, whilst you are on the phone to one person, four or five other people will ring and leave a message and you still have to get back then to the patients. (Health Care Assistant; FG4)

Influences on methods of communicating results

A number of factors influence the method of test result communication, including the clinical impact of the result. Where the doctor has an expectation that the result was likely to be

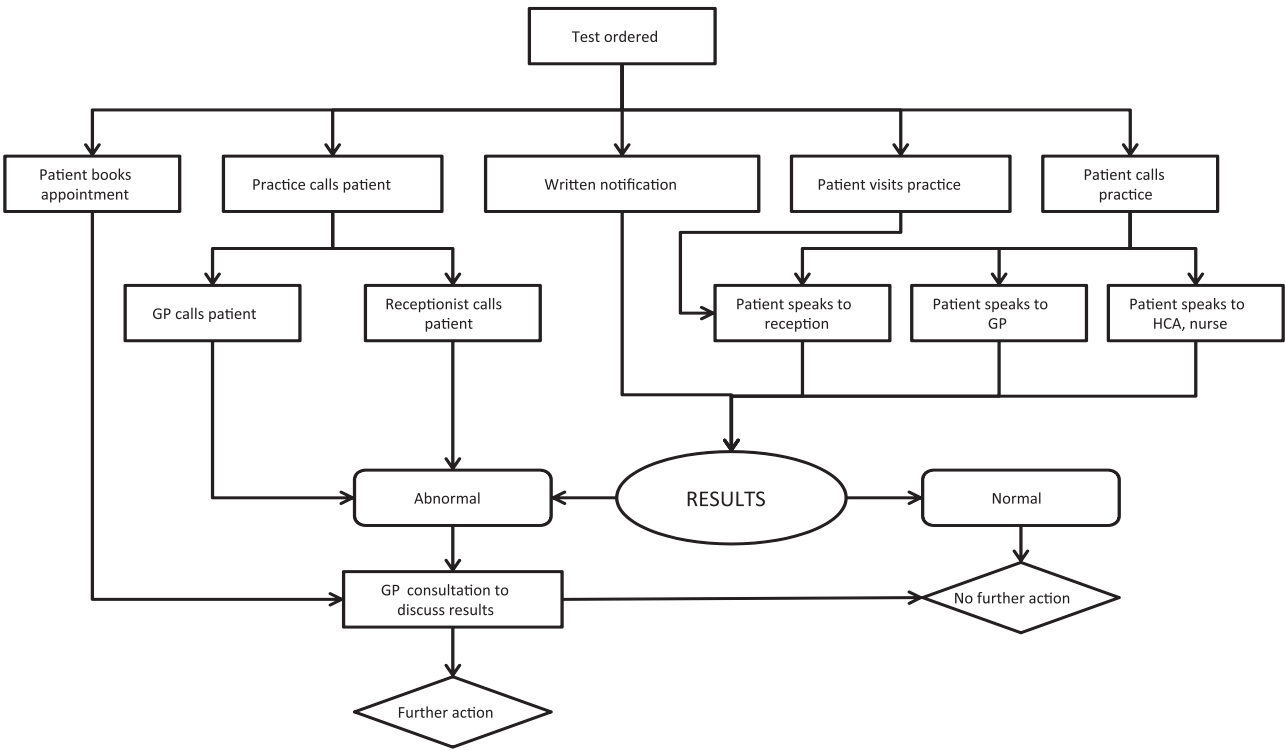


Figure 1. Communication pathway diagram.

abnormal then the practice may be more proactive in communicating the result and would inform the patient of this at the time of ordering.

... if you are expecting an abnormal result you will book the patient in ahead, because you want to see them face-to face. (GP; FG2)

Staff acknowledged that the choice of communication method depended upon the characteristics of the patient, such as anxiety levels or health literacy.

I think knowing your patient and the level of anxiety it's going to cause. So if you think that by phoning or sending a letter is going to cause them anxiety you would actually phone them. (GP; FG2)

Communicating the results of patients with chronic conditions appeared comparatively straightforward; despite potentially more serious outcomes, diagnostic testing appeared less well regulated.

[] we are probably quite good at catching those [patients with chronic conditions] ... that might be as much as half of them and then the other half would be tests done in response to a patient presenting a particular problem and I think those are the ones that I think we are worst at. (GP; FG3)

If the results required further action, then the GP could assume responsibility for telephoning patients.

I would say: 'Ring in a week and see if the results are back ... if they are abnormal I will contact you anyway.' (GP; FG2)

Where GPs have decided they will call the patient, then they can introduce flexibility in the timing of when they place that call. Where the implications are serious, discretion is exercised based on the knowledge of the patient and the outcome of the test.

I had an abnormal result given to me on Thursday before the Easter weekend for a patient that had cancer so I thought 'what would this patient want?' so I kept it to the Monday or Tuesday. (GP; FG2)

### Practice responsibilities regarding communicating test results

Exactly whose responsibility it was for communicating results appeared unclear. One participant felt responsibility rested with the GP who had ordered the test, helping ensure safe and effective care.

I think the doctor that has authorised the test should be responsible, because so often I've seen when somebody else has checked results ... they've looked at it as a general test rather than a specific reason for doing the test and I think that's quite dangerous. (Practice Nurse; FG3)

At one practice, discussion centred on the divided responsibility between patient and doctor for communicating results and it appeared only if the result was abnormal did responsibility lie with the doctor to make contact.

We sort of go on the side of, well generally speaking, it's the patient's responsibility for their result. If something really weird comes back it's that individual's doctor. (GP; FG1)

### Barriers to communicating results

One problem highlighted was the staggered return to the practice of results relating to a single patient, which could lead them to receive misleading information.

[] they may not all come in at the same time... we have had patients only being told one set, because their biochemistry had been returned but they are very seriously anaemic, and that comes in with later results. And they are very upset because they say, 'Well I was told they're normal'. (GP; FG2)

Practices had no structured system for confirming tests ordered had been completed and results returned to the practice or then reached patients.

... it's hard, if the patient hasn't called for the result we may never know that they didn't get the result, especially with an abnormal result. (GP; FG3)

This variation in the amount of information is problematic in the case of an abnormal result, prompting anxiety in the patient and triggering the need for further information from those not qualified to provide it.

They could keep you on the phone for nearly ten minutes with some patients asking every little bit of information. (Health Care Assistant; FG4)

In some cases where results are abnormal, reception staff advise patients they need to see their GP to retrieve results, causing anxiety.

... when the patients are asked to ring up and the result isn't normal and the staff have to ask them to make an appointment and that doesn't bode very well because the patient goes, "Well I want to know!" (GP; FG3)

### Problems of different methods of communication

Some staff expressed frustration at patients pursuing results that, it transpires, are not clinically significant.

The majority of these [results] are normal, they're fine. They're not results that the doctor has felt the patient needs; that's taking valuable clinical time out. (Practice Manager; FG4)

Greater utilization of text messaging was discussed as a time saving mechanism. However, staff expressed concern over the demographic of mobile phone users and problems of maintaining an accurate record of telephone numbers.

We probably do more blood tests on the older population who probably have less mobile phones, certainly my grandmother wouldn't have a clue how to use a mobile phone ... So for the majority of them it wouldn't work anyway (GP; FG2)  
It relies on the mobile numbers being up to date ... so I'm not a fan of it. (GP; FG1)

The confidentiality of SMS messages was another consideration, notably in shared households.

On Friday, two gents that lived at the same house have got the same mobile number for both of them, one was the man's and one was his partner's. I could have been texting results to his partner. (Secretary; FG2)

## Discussion

### Findings

Current systems for communicating test results in primary care are informal and none of the practices interviewed had protocols in place. That said, the subject is more complex than might be immediately apparent because there is no single method that could suit all circumstances. Clinical urgency varies greatly and patients have different preferences. It was therefore recognized that protocols would need to encompass more than one option for communication of results.

### Study limitations

Focus groups consisted of mixed staff grades that may have inhibited the openness of some participants. However, creating groups of mixed staff grade reflected the reality of the practice environment where a range of practice staff interact with each other throughout the testing and result communication process. The number of focus groups was limited to four, this is however within the range reported in existing literature (17) and similar experiences were repeatedly described across the four groups, suggesting that we were approaching theoretical saturation (18). Views were obtained from primary health care professionals involved in communicating results and there was a range of staff types, gender and ethnicities. While we cannot claim that the perspectives of staff at the study practices are representative of those across the world, previous studies in the USA have similarly found that the testing and result communication process is haphazard (1,5).

### Alternative methods considered

The majority of patients are instructed to contact the practice for results. The volume of enquiries by patients was a source of

frustration for staff due to the time spent dealing with requests for 'normal' results. We explored alternative methods for communicating the bulk of 'normal' results that would reduce pressure on administrative staff. Previous work suggested patients prefer mailed results, which precludes the need to phone to obtain normal results and can also act as a memory aid for follow-up (7–9). Use of computer-generated letters was deemed too expensive by staff; however, none of the study practices had undertaken a cost comparison of current or prospective methods. One cost-effective solution to meeting growing demand is the greater utilization of modern information and communication technologies. However, despite the encouragement of the Department of Health, the use of Information and Communication Technology across the whole of primary care remains variable (10) and staff within our sample felt the use of SMS was inappropriate and risked compromising patient confidentiality.

### Anxiety and information

Non-clinical staff in our sample recognized the anxiety experienced by patients when they learn of abnormal results from administrative staff who are unable to respond to their concerns. Previous evidence has indicated that providing patients with clear, appropriate descriptions of tests and the implications of results during the initial consultation may reduce patient concern and increase levels of reassurance (19). Providing supporting information for patients receiving results, either first hand or *via* sources readily accessible to patients, may also reduce anxiety. This was addressed in 2010 when NHS England introduced 'Information Prescriptions' to provide information for patients on diseases, treatment options and local services (20).

### Missing results and patient safety

A notable aspect of current systems within the study practices is the lack of a method for detecting delayed or missing results, despite the capability of existing clinical management systems to create alerts for absent results. Instead, for the majority of tests, it took a patient initiated request for results for the practice to become aware that a result had not been returned from the laboratory. This has serious implications for patient safety when considering the findings of a previous study that indicated the probability of a patient collecting a result is not necessarily influenced by the reason for testing (11).

## Conclusions

It is apparent that dealing with an increasing number of tests in the complex environment of primary care necessitates some flexibility on behalf of both patients and staff in the testing and result communication process. The routine automated provision



of non-significant results is one way of dealing with the increasing number of tests ordered. However, for this to be successful, patients may require greater access to supporting information about the test and the implications of the result than is currently provided. Whichever way results are communicated, it appears imperative that we improve patient awareness of their responsibility for results to help reduce the potential for error (21). Practices should be encouraged to address the risk to patient safety, adopt a more effective utilization of modern technologies and increase engagement of patients as partners in the process. By doing so, it may be possible to establish a framework for the improvement of test result communication that heeds the dual requirements of patient-centred care and logistical constraint. To enable this, a more complete appreciation of patient perception of the result communication process is needed. Further research is required to gain insight into valuable patient perspectives, to challenge practice assumptions and offer sustainable solutions.

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## Declaration

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Ethical approval: favourable opinion of NRES Committee West Midlands—The Black Country; approval of the Birmingham and Black Country Comprehensive Local Research Network.

Conflict of interest: none.

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